#### Beckwith Camp and Retreat Center Strategic Plan 2017

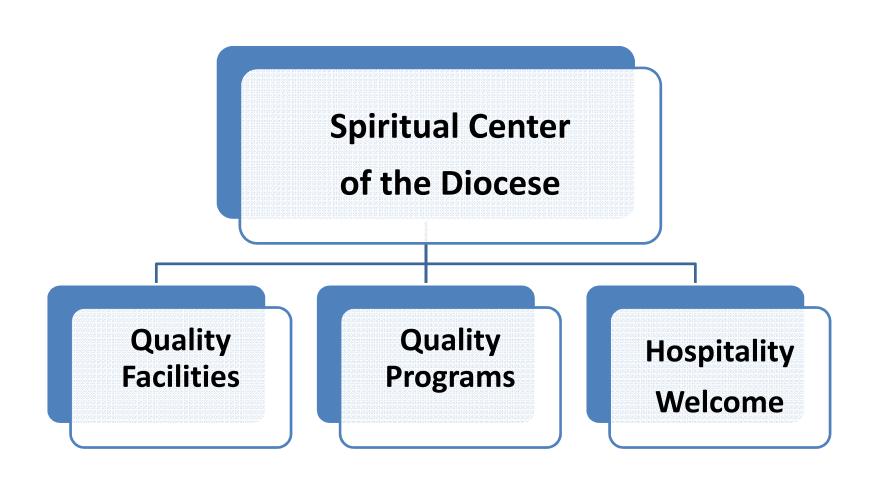
#### Vision

To be the premier Episcopal Center for faith based and community programs and activities, focused on fulfilling the Great Commission.

#### Mission

Beckwith, the spiritual center of the Episcopal Diocese of the Central Gulf Coast on the shores of Weeks Bay, transforms lives through youth camps and adult retreats for the church and the wider community.

#### Beckwith Camp and Retreat Center Strategic Plan 2017



### Quality Facilities

- Renovation
- Demolition
- Construction
- Campus Capacity

### Quality Programs

- Youth Camps
- Adult Programs
- Challenge Course
- Enhance/Support diocesan programs

### Hospitality Welcome

- Physical Property
- Relational Development
- Thematic Goal
- Quality Service and Equipment

### Renovation

### Hardman Hall

- Gut and remodel each room like the #15 model
- Replace bedding address size (room use single or double)
- Add handicap rooms
- Exterior gathering deck

### Wilson Hall

- Floor, windows, lighting, paint, siding, bathrooms, storage closet, landscape, guest ice machine, table/chair dolly
- Kitchen replace fryers, reach in refrigerator, another oven, new warmer, HVAC, 2 new service bars, all new pots/pans

#### Alves

- Roof, flooring, paint, upstairs HVAC, bathroom renovation, landscape
- Updated furnishings and equipment, Camp Store

### Renovation Continued

### Cumming

- Roof, flooring, furnishings, bedding
- Address # of handicap rooms
- Repair or replace fire alarm system
- Interior and exterior paint, landscape

### Bayfront

- Roof, decking, paint
- Flooring, landscape, equipment
- Renovate one closet for a catering kitchen

### Chapel

- Roof, decking, paint, HVAC
- Renovate bathrooms, update lighting, refinish floors
- Build in improved sound system, replace piano

### Renovation Continued

### Odom

- Roofs, gutters, painting inside and outside
- Continue to upgrade/update furnishings
- Landscape

### Dorms

- Roofs, painting inside and outside
- Replace bedding where needed
- Landscape

### Pool

- Replace outdoor lighting
- Renovate bathrooms
- Landscape

### Construction

### Motel Building

- 16 20 rooms
- Include meeting space
- Include outdoor gathering space

### Pavilion attachment

- Enclose outside end to include infirmary, nurses station, bathrooms,
- Create camp office, camp storage
- Update outdoor kitchen/grill area

## On site Director's home

- Consideration for future growth
- Access need for size and location
- Update existing on site properties

#### Construction Continued

Wilson Hall (social space)

- Outdoor gathering area open aired, covered, with fireplace and fans
- Comfortable outdoor furnishings

Dorm #9 Bungalows \_3,4,7,8,9

- Dorm #9 to match #7 & #8
- Continue bungalow additions
- Same design and set up

Shoreline Protection

- Continue living shoreline
- Protection of beach area

Demolition

 Assess structures that need to be torn down

### Campus Capacity

- Contract for campus masterplan
- Make sure capacity meets demand

### Youth Programs

#### Summer Camp Family Camp Winter Woods

- Continue best practices for improving/growing established camps
- Provide leadership development and continuing education opportunities for Program Director

### Special Ministries and Graduate Program

- Expand grant writing opportunities for funding
- Increase program awareness in diocesan family

### BayLights Mother/Daugher Father/Son

- Intentional programming during Beckwith events
- Episcopal programs for youth and adults
- Recreational programming for youth

### Adult Programs

## The Episcopal Church programs

- Enneagram conference
- Marshall Craver
- Living Compass health and wellness
- Icon writing

### Road Scholarish Programs

- Sunday Thursday focused
- Target market retired
- Subject/Speaker focused

#### Subject Specific Programs

- Spirituality in photography, fishing, beer drinking
- The arts painting, pottery, stained glass etc
- Yoga and living with intention

### Challenge Course

- Trainings/Certifications
- Repairs and additions
- Update marketing brochure and distribute through Chamber lists and schools
- Promotional take away bandanas, water bottles, cups

# Enhance & Support Diocesan Programs

- Marketing programs and online registration
- Offer challenge course elements/team building
- Encourage use of Beckwith extras boats, fishing, camp fires, guided paddles and hikes, outdoor cooking and socials

### Hospitality/Welcome

### Physical Property

- Entrance signage, driveway, landscape/management, acreage management
- Building exteriors paint, landscape, signage
- Sidewalk lighting, parking, create intimate spaces
- Property acreage assessment
- Wilson back porch

### Relational Development

- Knowing your customer Rhona at booking follow-up - evaluation
- Group Welcome Continuous contact
- Weekend coverage and check-in
- Staff professionalism nametags, dress, language, behavior

# Thematic Goal Customer Intimacy

- Spiritual Center of the Diocese
- Mindfulness of who we are and where we are
- Marketing our sacred space and awareness of its impact

# Quality Service and Equipment

- Answering phone, returned calls, emails
- Being seen and available smiles and genuine kindness
- Guest response time and communication with them "still giving the gift" attitude
- Cleanliness attention to detail
- Equipment advanced audio/visual systems advanced sound systems – golf cart access and rental